

Behavioral Health Market Update

Q4 2025 UPDATE



LAWRENCE, EVANS & CO., LLC
Investment Banking | Healthcare Finance | Consulting

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QUARTER 4 2025 UPDATE: BEHAVIORAL HEALTHCARE MARKET ANALYSIS

Executive Summary

"Behavioral Health is splitting into two very different markets—largest systems and small 'mom & pop' providers. Private capital is still flowing, but selectively: outpatient mental health and autism platforms are pulling ahead, while safety-net providers fall further behind." — David Opalek, Director of Behavioral Health at Lawrence, Evans & Co., LLC

Q4 2025 Highlights:

- Deal volume hit multi-year highs for the full year—but slowed sharply in Q4 as buyers turned cautious.
- Private capital is still flowing—but selectively, with outpatient mental health and autism platforms pulling ahead while safety-net providers fall further behind.
- Facility closures accelerated nationwide, cutting inpatient and residential capacity as Medicaid and federal funding tightened.
- Policy volatility is now an operating risk—January's SAMHSA grant whiplash froze planning and investment for community providers.
- Telehealth survived the rollback (for behavioral health), quietly reinforcing its role as core infrastructure.
- Workforce shortages and burnout are worsening, even as demand keeps rising.

The period from October through mid-January represented a pivotal inflection point for the behavioral healthcare sector - characterized by striking contradictions between robust private market activity and intensifying structural pressure on safety-net providers. The quarter concluded calendar year 2025 with strong behavioral health M&A transaction volume representing a substantial year-over-year increase, yet the final quarter itself recorded considerably fewer deals signalling emerging market caution. Simultaneously, a wave of facility closures swept the sector during autumn months as funding constraints forced shutdowns across multiple states, eliminating significant staffing and treatment capacity. By mid-January, the behavioral health landscape confronted whipsaw federal policy: administration officials moved to terminate significant SAMHSA grants affecting addiction and mental health services, only to face partial reversal hours later as federal health authorities retreated from proposed funding reductions.

These decisions made the divide in behavioral health impossible to ignore. On one side, private investors continued investing into large therapy and autism providers, building bigger platforms and paying high prices on the belief that long-term demand will keep growing. On the other side, community providers that rely on Medicaid were left in serious uncertainty, as states prepared for years of federal funding cuts that will affect millions of people who depend on these services.

At the same time, Medicare rolled back telehealth rules in January—but made an exception for behavioral health. Mental health and addiction services can still be delivered from home, even as other medical specialties now face new location limits. This showed that policymakers understand how important telehealth is for mental health care.

The sector now faces a clear contradiction: demand for services has never been higher, investors are still eager to put money into the space, yet the providers who serve the most vulnerable people are becoming more financially fragile.

Facility Closures Accelerate: October-December Wave Signals Provider Distress

Multiple System Shutdowns Eliminate Substantial Capacity

The October through December period witnessed a significant wave of behavioral health facility closures spanning multiple states and service modalities. On October 9, one of the nation's largest behavioral health operators simultaneously closed multiple branded treatment entities across different states, eliminating substantial staffing. The company attributed closures to a "careful and comprehensive review of the current landscape" but industry observers cited mounting financial pressures from declining Medicaid enrolment post-unwinding, compressed reimbursement rates, and elevated labour costs that had not moderated despite post-pandemic workforce stabilization.

Additional October closures included major youth behavioral health operators shuttering multiple sites across different regions, hospital systems eliminating psychiatric emergency departments in major cities, and significant behavioral health providers announcing layoffs spanning October and November. These closures disproportionately affected inpatient psychiatric and residential addiction treatment capacity - service lines heavily dependent on Medicaid reimbursement and particularly vulnerable to state budget pressures.

Subsequent months brought further contraction. Addiction treatment facilities closed in different states through November and December, while residential mental health facilities eliminated operations in late 2025. Multiple inpatient psychiatric facilities ceased operations, eliminating limited residential treatment options in affected states. Collectively, the year witnessed closure of multiple behavioral health facilities nationwide, with industry projections suggesting additional shutdowns likely in subsequent years as federal Medicaid reductions accelerated.

Funding Shortfalls Drive Systemic Capacity Reduction

The closure wave's underlying drivers extended beyond individual organizational challenges to systemic financing pressures. Many providers cited federal funding withdrawals, Medicaid enrolment declines, and state budget constraints as precipitating factors. The mid-January federal decision to terminate numerous SAMHSA grants—subsequently partially reversed - illustrated the policy volatility confronting community providers dependent on federal categorical funding.

The closures created immediate access crises in affected communities. With substantial portions of the U.S. population living in mental health professional shortage areas, elimination of existing capacity - particularly inpatient psychiatric and residential addiction treatment beds - forced patients toward emergency departments, incarceration, or homelessness. States lacking robust crisis response infrastructure faced particular strain as community providers shuttered facilities without replacement capacity.

Surviving providers confronted difficult strategic choices: exit high-Medicaid markets, shift service mix toward commercially insured populations, pursue M&A exits to better-capitalized platforms, or maintain operations at compressed margins while hoping for policy stabilization. The quarter's closure acceleration suggested that many providers—particularly standalone facilities lacking multi-state scale or parent company support - concluded that current reimbursement and volume trends rendered continued operations untenable.

Medicare Telehealth Transition: Behavioral Health Exemption Preserves Access

January Rollback Creates Service-Type Asymmetry

In late January, temporary pandemic-era Medicare telehealth flexibilities expired following Congressional failure to extend authorization, triggering substantial coverage restrictions for non-behavioral medical services. Beginning this date, Medicare beneficiaries seeking most primary care or specialty telehealth services lost ability to receive coverage for at-home visits; instead, Medicare imposed requirements that patients be physically present in approved medical facilities located in rural areas. The policy shift definitively ended years of COVID-era flexibility that had fundamentally reshaped beneficiary access patterns and provider workflow designs.

However, behavioral and mental health services - encompassing therapy, counselling, psychiatric evaluation, medication management, and substance use disorder treatment - remained excepted from geographic and facility-based restrictions, continuing to qualify for Medicare coverage when delivered to beneficiaries' homes regardless of location. This carve-out reflected congressional recognition that telehealth represented a critical access mechanism for individuals with behavioral health conditions, many of whom faced distinctive barriers to in-person engagement including stigma, transportation limitations, and rural service scarcity.

The exemption created operational asymmetries for integrated behavioral-primary care organizations. Providers delivering combined mental health and physical health services to dual-eligible and complex populations could maintain home-based mental health appointments while requiring patients to present at rural facilities for routine medical care - necessitating operational redesign, clear patient communication protocols regarding location-based requirements, and potentially bifurcated scheduling systems to manage distinct regulatory frameworks.

Prescribing Flexibilities Extended; Permanent Authorization Remains Elusive

Parallel to the Medicare telehealth transition, federal health agencies extended telemedicine prescribing flexibilities for controlled substances through the end of the year, forestalling a potential crisis for medication-assisted treatment programs delivering buprenorphine and other scheduled medications for opioid use disorder. The extension - representing a continuation of temporary rules established in prior years - preserved critical infrastructure for addiction treatment that had become increasingly dependent on remote prescribing capabilities during and after the pandemic.

Nevertheless, policy uncertainty continued complicating provider planning. The absence of permanent legislative authorization for telemedicine flexibilities meant that behavioral health organizations delivering medication-assisted treatment remained vulnerable to abrupt policy reversals. The infrastructure supporting virtual care - claims processing protocols, beneficiary education materials, provider training programs, and technology platforms - operated under continuing uncertainty regarding long-term reimbursement landscapes, discouraging substantial capital investment despite demonstrated clinical efficacy and cost-effectiveness.

Medicare Advantage plans - private alternatives to traditional Medicare covering a substantial portion of beneficiaries - retained greater flexibility regarding telehealth coverage. Multiple major insurers signalled intent to maintain broader telehealth access beyond statutory minimums, though benefit variability by plan, region, and contract year necessitated careful beneficiary review during annual enrolment periods. This private-plan flexibility created additional coverage fragmentation: traditional Medicare beneficiaries faced restrictive telehealth access for non-behavioral services while Medicare Advantage enrollees potentially retained broader virtual care options depending on plan design.

Medicaid Restructuring Advances: Multi-Year Reductions Begin Implementation

Federal Legislation Authorizes Substantial Medicaid Reductions; Disenrollment Accelerates

The behavioral health sector confronted opening phases of decade-long Medicaid financing restructuring as legislation enacted in summer 2025 - authorizing substantial Medicaid funding reductions extending through the 2030s - began implementation. The legislation authorized significant federal reductions over ten years, with projections indicating that millions of individuals would lose Medicaid eligibility over the period. Notably, a substantial majority of cuts were scheduled to take effect in the later years of the period, creating dynamics where behavioral health organizations faced simultaneous challenges: near-term Medicaid disenrollment pressures, medium-term reimbursement rate reductions, and profound uncertainty regarding optimal hedging strategies across the decade.

Medicaid's structural importance to behavioral health made these cuts existentially consequential. Medicaid finances a significant portion of all mental health and substance use disorder spending nationally, positioning the program as the financial foundation for community mental health centers, residential treatment facilities, peer support services, and crisis response systems serving low-income, severely mentally ill, and substance-use-disordered populations. States completing Medicaid unwinding processes prepared for minimal enrolment growth as completion of renewal redeterminations offset competing pressures including children's continuous eligibility expansions and postpartum coverage extensions.

Financial pressure extended beyond simple enrolment declines. A meaningful portion of responding states reported increases in behavioral health spending even amid enrolment reductions, driven by higher acuity among retained beneficiaries post-unwinding and expanding utilization of intensive outpatient programs and certified community behavioral health clinic models. This divergence between enrolment contraction and utilization growth created margin squeeze on providers: fixed costs per beneficiary rose as denominator populations contracted while reimbursement rates remained compressed relative to alternative medical specialties and commercial insurance.

January Federal Actions Create Policy Whipsaw

In mid-January, the Trump administration sent correspondence to grantees terminating federal grants supporting mental health and drug addiction services administered through SAMHSA. The termination notices targeted categorical grant programs spanning community mental health services, substance use disorder treatment, suicide prevention initiatives, and workforce development - collectively representing substantial portions of SAMHSA's annual grant portfolio.

The terminations sparked immediate sector alarm. Community health centers, crisis response providers, and state behavioral health authorities confronted prospect of mid-fiscal-year funding elimination forcing program shutdowns, staff layoffs, and service curtailments. Hours later, federal health authorities partially reversed course, announcing that proposed significant SAMHSA funding reductions would not proceed. However, the whipsaw created profound operational uncertainty: providers uncertain which grants remained active, states unable to finalize budgets, and community stakeholders questioning federal commitment to behavioral health infrastructure.

The mid-January events crystallized broader patterns characterizing federal behavioral health policy during this period: abrupt announcements lacking stakeholder consultation, rapid policy reversals following advocacy mobilization, and persistent uncertainty regarding which programs would survive budget reconciliation processes. For providers operating on thin margins and dependent on federal categorical funding, this volatility proved nearly as damaging as funding cuts themselves - preventing long-term planning, discouraging capital investment, and forcing defensive positioning that prioritized organizational survival over service expansion.

Workforce Crisis Deepens: Shortage and Burnout Reach Unsustainable Levels

Substantial Population Lives in Shortage Areas; Burnout Exceeds Half of Workforce

As of late 2025, a substantial and growing proportion of Americans lived in federally designated Mental Health Professional Shortage Areas - representing both growing demand and stagnant workforce supply. The shortage manifested across all provider categories: psychiatrists, psychologists, clinical social workers, licensed professional counsellors, marriage and family therapists, addiction counsellors, and peer specialists. Federal projections indicated significant workforce deficits emerging within the coming decade across multiple mental health professions.

Approximately half of mental health professionals reported burnout symptoms during this period, driven by emotional labour demands inherent to clinical practice, large caseloads exacerbated by shortage-driven staffing constraints, and perceived inability to fully address patient needs within conventional scope of practice and session duration. The burnout prevalence created vicious cycles: workforce attrition accelerated shortage pressures, remaining providers absorbed additional caseload, burnout intensified, and turnover rates climbed - with some behavioral health occupations experiencing notably elevated annual turnover rates.

Geographic disparities remained stark. Rural regions and economically disadvantaged urban neighbourhoods faced disproportionate shortages, with provider-to-population ratios in some areas reaching critically low levels - far below the national average. These disparities reflected multiple factors: lower reimbursement in rural Medicaid markets, limited practice infrastructure and professional community in isolated geographies, student debt burdens discouraging practice in lower-income areas despite loan forgiveness programs, and scope-of-practice restrictions preventing efficient use of mid-level practitioners.

Workforce Development Initiatives Navigate Federal Funding Uncertainty

Despite federal funding constraints, targeted workforce solutions gained traction during the quarter. Several states expanded credentialing and career pathways for peer specialists and paraprofessional behavioral health workers, recognizing that non-doctoral workforce expansion could address immediate capacity gaps while building sustainable long-term infrastructure. State workforce planning exercises identified substantial need for additional behavioral health workers in coming years, recommending significant investment over multiple years prioritizing paid training, improved job quality, streamlined licensing, and career promotion.

Behavioral health organizations increasingly invested in retention programs designed to professionalize paraprofessional roles and reduce turnover. Major providers promoted significant numbers of employees through career ladder advancement providing structured growth pathways while implementing comprehensive recruitment strategies emphasizing mission alignment, competitive compensation, and professional development. Organizations demonstrating effective workforce management - characterized by clear advancement pathways, compensation growth, and cultural investments in employee wellbeing - continued outperforming peers on operational metrics and M&A valuations, signalling market recognition of workforce management's criticality to long-term business sustainability.

However, federal funding volatility threatened workforce development infrastructure. The mid-January SAMHSA grant situation potentially affected loan repayment programs, clinical training initiatives, and technical assistance supporting community providers' workforce recruitment. States developing workforce solutions confronted uncertainty regarding federal partnership sustainability, complicating multi-year planning essential for educational pipeline development requiring extended lead times.

Network Adequacy Implementation: January Deadline Reveals Data Accuracy Challenges

State-Based Marketplaces Meet Behavioral Health Standards; Verification Gaps Remain

State-based health insurance marketplaces faced early-year implementation deadlines for federal provider network adequacy standards incorporating time/distance specifications for primary care, specialty care, and behavioral health providers. The standards required behavioral health providers be available within specified timeframes for initial appointments and that health plans maintain accurate, current provider directories addressing persistent "ghost network" problems listing outdated information or providers no longer accepting patients.

Early implementation revealed significant infrastructure challenges. Data accuracy remained problematic across the provider directory ecosystem: a substantial minority of federal exchange plans failed network adequacy standards due to inaccurate provider directories and unverified network data. The gap between nominal network breadth and actual provider availability - created through data lag, inactive listings, and insufficiently updated affiliate information - undermined regulatory intent.

States accelerated monitoring and verification protocols to meet implementation deadlines, implementing data validation systems drawing from multiple sources including claims data, credentialing files, and electronic health record information. However, many states lacked technological infrastructure to move beyond periodic attestation cycles toward continuous monitoring, relying instead on episodic verification intervals creating persistent gaps between directory accuracy and operational reality.

CMS and State Regulators Address Medicare Advantage Behavioral Health Access

An October report from federal oversight authorities documented that many Medicare Advantage and Medicaid managed care plans maintained limited behavioral health provider networks, with these networks further constrained by including inactive providers who did not provide any services to enrollees. Most inactive providers should not have been listed as network providers - many no longer worked at listed locations or indicated they would not see patients enrolled in specific plans.

The findings validated longstanding advocacy concerns regarding behavioral health access in managed care contexts. Federal recommendations called for improved monitoring of provider networks, additional steps to improve directory accuracy, state engagement to improve Medicaid managed care directory accuracy, and exploration of how coordinated directory approaches could reduce inaccuracies while increasing administrative efficiencies. Federal health officials indicated they had taken steps aligned with recommendations and planned additional measures, though specific enforcement timelines and penalties for non-compliance remained undefined.

State regulatory frameworks - such as those recently implemented in major states - established template increasingly adopted by other jurisdictions. Regulations required health plans provide timely initial behavioral health appointments with mandatory out-of-network provider authorization at in-network rates if timelines could not be met. Compliance monitoring throughout the period and into coming months would reveal whether aggressive regulatory frameworks successfully improved access or merely shifted costs to plans through increased out-of-network payments.

988 Suicide & Crisis Lifeline: Sustained Demand Amid Funding Uncertainty

Monthly Contact Volume Sustained at Elevated Levels; Geographic Variation Persists

The 988 Suicide & Crisis Lifeline sustained robust utilization throughout the October-January period, with monthly contact volume consistently approaching elevated levels - substantially exceeding volumes recorded prior to service launch. Cumulative contacts since launch several years ago surpassed substantial totals, including contacts across telephone, text messaging, and chat modalities. The sustained growth reflected both expanded public awareness and potentially increasing mental health distress amid economic uncertainty, political polarization, and ongoing social disruption.

Geographic network maturation continued advancing. Substantial increases were recorded in the proportion of states answering incoming calls in-state compared to service launch. This metric signified substantial progress in crisis response infrastructure, though regional variation persisted: in-state answer rates varied considerably across states, indicating that provider shortages and state-level funding disparities continued affecting crisis service accessibility. Regional variation in contact patterns suggested that political factors, cultural attitudes toward mental health, and state investment levels influenced awareness and utilization.

Funding Model Remains Unresolved; Specialized Service Discontinuation Reverberates

Despite growing utilization, the 988 infrastructure remained financially constrained throughout the quarter. The discontinuation in summer 2025 of specialized services for LGBTQ+ youth - which had served hundreds of thousands of contacts - continued generating advocacy opposition characterizing it as politically driven withdrawal from vulnerable populations. The broader question of sustainable 988 funding remained unresolved entering 2026.

While the lifeline represented a federally mandated crisis service, financing structure relied on patchwork of state funding, local crisis center resources, and voluntary carrier contributions. A minority of states passed legislation funding 988 through telecom fees (analogous to 911 funding), with early-adopting states raising varying amounts based on state population and economic factors. The absence of dedicated federal appropriations created persistent uncertainty regarding service continuity, technology investment, and workforce expansion necessary to address substantially elevated contact volumes.

The mid-January SAMHSA funding actions intensified concerns regarding 988's operational sustainability. SAMHSA administered federal 988 infrastructure grants, distributed substantial annual federal funds in behavioral health grants including crisis services funding, and provided technical assistance to state crisis systems. Disruption to SAMHSA's administrative capacity - whether through grant terminations, workforce reductions, or policy redirections - threatened 988's operational backbone even as utilization continued growing robustly.

M&A Activity: Strong Annual Performance Amid Quarterly Moderation

Full-Year Results Achieve Post-Recession Peak; Q4 Shows Deceleration

Calendar year concluded with substantial behavioral health M&A transaction volume representing the sector's strongest performance in several years, marking a significant year-over-year increase and surpassing activity recorded in prior years. This resurgence reflected sustained private equity and strategic buyer conviction that behavioral health fundamentals - structural demand growth, favorable reimbursement trends relative to other medical specialties, and fragmented provider markets offering consolidation opportunities - warranted aggressive capital deployment despite macroeconomic headwinds and policy volatility.

The composition of activity revealed important subsector rotation. Counselling and psychiatric care dominated transaction volume by substantial margin, nearly tripling transactions recorded in the prior year and underscoring intensified investor focus on outpatient mental health platforms delivering therapy and medication management. This concentration reflected both secular trends - rising demand for anxiety and depression treatment amid ongoing mental health crisis - and strategic positioning to navigate Medicaid managed care evolution favouring community-based service models over institutional settings.

Substance use disorder treatment providers ranked second in transaction frequency, while autism spectrum disorder and intellectual developmental disability care tied for third position. The autism sector commanded particular attention, with scaled ABA therapy platforms trading at premium valuation multiples - the sector's highest valuations - and a disproportionate percentage of autism deals private equity-sponsored compared to broader behavioral health. This premium reflected investor conviction in autism care's structural growth drivers: rising ASD prevalence, expanding state insurance mandates, and multi-disciplinary service expansion beyond applied behavior analysis into occupational therapy, speech pathology, and counselling.

However, the final quarter of the year marked a noticeable slowdown. The quarter produced substantially fewer announced deals - a meaningful decline from the prior year's final quarter - continuing a downward quarterly trend across the year. Within the final quarter, counselling and psychiatric care maintained prominence, followed by substance use disorder treatment and intellectual developmental disability care with fewer transactions. The moderation signalled classic mid-market private equity dynamics: extended diligence timelines, seller valuation expectations elevated relative to current capital costs, and buyer caution amid Medicaid policy uncertainty that would intensify dramatically in January.

Selective Transactions Signal Continued Platform Consolidation

Notable transactions announced during the October-January window illustrated evolving consolidation patterns. On January 20, 2026, **Aquitaine Capital announced a major investment in Oklahoma-based autism provider KidsChoice**, adding to the firm's behavioral health portfolio and signalling continued private equity appetite for multi-disciplinary autism platforms spanning applied behavior analysis, occupational therapy, counselling, and speech services. The transaction underscored investor conviction that integrated autism care models could achieve superior growth trajectories and valuation premiums relative to single-service providers.

Concurrently, **ACES acquired Phoenix-based Ally Paediatric Therapy** in January, extending its autism therapy footprint in the Southwest market. Add-on activity remained robust as established platforms pursued geographic expansion and density building - strategies designed to enhance negotiating leverage with payers, achieve operational efficiencies through regional scale, and create defensible market positions resistant to new entrant competition.

The substance use disorder sector, by contrast, experienced pronounced transaction drought. Industry analysts characterized deal flow as depressed, with expectations that dealmaking would remain constrained into future periods amid Medicaid uncertainties. An anticipated major acquisition in the addiction recovery space - involving significant valuation - was terminated during this period for undisclosed reasons, exemplifying broader sector headwinds. SUD providers' heavy reliance on Medicaid funding made them disproportionately vulnerable to the multi-year federal reductions scheduled to accelerate in coming years, creating valuation uncertainty that discouraged buyer commitment despite operational quality.

Venture Funding Contracts Sharply; Mental Health Startups Navigate Capital Scarcity

Venture capital activity in mental health technology contracted dramatically during the year. Full-year venture funding for U.S. mental health startups declined sharply compared to the prior year - representing dramatic pullback from peak historical levels - with deal volume declining substantially. This represented a stark reversal from recent prior years when digital mental health attracted robust investment and numerous growth-stage rounds closed at elevated valuations.

The funding contraction reflected multiple factors: venture capital's broader retreat from healthcare services toward artificial intelligence and biotechnology, disappointing commercial performance among telemental health platforms as pandemic-era utilization normalized, and heightened scrutiny of unit economics amid rising customer acquisition costs. Nevertheless, selective growth capital deployment continued, with several notable fundraising rounds announced involving eating disorder treatment, youth mental health, and other specialized conditions.

The venture landscape's bifurcation mirrored broader M&A trends: capital flowed toward differentiated clinical models addressing high-acuity conditions while generalized telemental health platforms faced valuation pressure and consolidation imperatives. As the sector entered 2026, investors increasingly prioritized measurable clinical outcomes, sustainable unit economics, and clear pathways to profitability over raw growth metrics - a maturation that would likely accelerate amid tightening capital availability.

Sector Outlook: Bifurcation Accelerates Between Private Capital and Public Safety Net







Q4 2025 underscored a widening split in behavioral health. Private capital kept backing consolidation and platform growth, with strong year-end deal activity and high valuations for autism/ABA platforms, while Medicare's January telehealth rollback carved out behavioral health, preserving virtual access and affirming its central role in mental health and addiction care.

At the same time, the public safety net came under mounting strain. A wave of fall facility closures cut meaningful capacity, and January's rapid sequence of grant terminations and partial reversals highlighted policy volatility for community providers. With large portions of the population in provider shortage areas and burnout affecting most clinicians, the system's ability to absorb further shocks looked increasingly limited.

Near-term outcomes hinge on three dynamics: how far states can and will buffer federal Medicaid cuts through fiscal or policy choices; how aggressively commercial payers expand and enforce behavioral health networks under new adequacy rules; and whether private investors' confidence is sustained through continued deal flow and solid operating performance despite recent deal volume moderation.

The October–January window therefore left the sector at an unresolved crossroads: vigorous private-market activity and consolidation advancing on one side, and a fragile, under-resourced safety net on the other, with policy decisions in the coming quarters likely to determine whether the result is strengthened, more diversified systems or deepening inequities in access.






Key transactions included:

Acquirer/Investor	Target Company	Sector Focus	Strategic Rationale
AbbVie	Gilgamesh Pharmaceuticals 	Novel neurological disorder treatment	Strengthen CNS disorder treatment portfolio
Talkspace	Wisdo Health 	Social health & clinical referral platform	Expand holistic mental health care with social connection platform
Manatee	HappyPillar 	AI-powered mental healthcare for families	Integrate AI caregiver feedback platform
XR Health	Innerworld 	Virtual reality peer support & skill-building	Expand VR therapy offerings with immersive behavioral support
Kooth	Kismet Health 	Pediatric telehealth platform	Improve child mental health accessibility and assessment capabilities
Deaconess Health System	Jennie Stuart Health 	Outpatient behavioral & specialty health services	Expand regional service footprint and community reach

Venture Capital Momentum: Clinical Validation Drives Strategic Capital Deployment

Venture capital activity in behavioral health technology during Q4 2025 strengthened notably, marking the strongest healthcare venture quarter in three years. Funding centered on companies delivering validated clinical outcomes and demonstrating clear payer alignment within integrated care ecosystems. Q4 2025 reflected decisive investor discipline: capital concentrated on differentiated technology platforms with measurable clinical evidence and operational readiness to scale across care settings. Current investment patterns favor behavioral health solutions combining evidence-based protocols, secure payer partnerships, and seamless clinical workflow integration—signaling renewed confidence in quality-driven, selective deployment.

Notable financing included:

 TEMPERO BIO™	Tempero Bio: \$76.96 million Series B-1/B-2 funding to advance novel glutamate modulator therapies for alcohol and cocaine use disorders through Phase 2 and Phase 3 clinical trials.
 radial	Radial Health: \$50 million Series A-1/A-2 funding to build national psychedelic-assisted mental health clinic network with integrated care coordination and continuous patient support.
 answersnow	AnswersNow: \$40 million Series B funding to scale ABA telehealth platform for autism families, enabling accessible personalized counselling nationwide.
 Ritten	Ritten: \$35 million Series B funding to scale specialty EMR for addiction and mental health providers, enabling streamlined workflows and data-informed personalized care.
 parallel	Parallel: \$20 million Series B1 funding to expand virtual mental health assessment and therapy integration into educational environments with licensed clinician access.

PUBLICLY TRADED BEHAVIOR HEALTHCARE COMPANIES

Selected Publicly Traded Behavioral Healthcare Companies														
Company Name	Ticker Symbol	Stock Price 12/31/2025	% Change Prior Quarter	% Change TTM	Price 52 Week High	Price 52 Week Low	Market Cap	EV	Diluted EPS	Price To Earnings	LTM Revenue	EBITDA	EV to EBITDA	EV to Revenue
Lifestance Health Group Inc	NAS:LFST	7.04	28.00%	-4.48%	8.30	3.74	2,739	2,996	(0.2)	N/A	1,368	39.9	48.0x	2.2x
Acadia Healthcare Company Inc	NAS: ACHC	14.19	-42.69%	-64.21%	47.08	12.63	1,283	3,762	2.8	12.1	3,266	607.8	8.3x	1.2x
Brightspring Health Services Inc	NAS:BTSG	37.45	26.69%	119.91%	38.42	15.26	6,754	9,316	(0.1)	107.0	13,301	398.1	20.9x	0.8x
Talkspace	NAS:TALK	3.63	31.52%	17.48%	4.36	2.22	601	510	0.0	119.4	215	(3.6)	236.8x	2.4x
Average			4.00%	17.07%					0.8	59.6			25.7x	1.9x

Source: © PitchBook Data, Inc. 2025

Source: © PitchBook Data, Inc. 2026

Public Markets and Investor Sentiment

Behavioral health equities sustained momentum through Q3 2025, with most major publicly traded companies demonstrating resilient revenue growth and expanding profitability metrics, though some faced operational headwinds.



LifeStance Health Group (NASD: LFST)

Revenue reached \$363.8M (+16% YoY), powered by record clinician additions and 17% visit volume growth to 2.3M quarterly visits. Net income reached \$1.1M and adjusted EBITDA surged 31% YoY to \$40.2M with an 11.1% margin. Full-year guidance raised to \$1.41-1.43B revenue and \$146-152M adjusted EBITDA.



Acadia Healthcare (NASD: ACHC)

Revenue totaled \$851.6M (+4.4% YoY), with same-facility revenue up 3.7%. However, adjusted EBITDA declined 11% YoY to \$173M, reflecting softer Medicaid volumes and higher operational costs. Full-year guidance revised downward to \$3.28-3.30B revenue and \$650-660M adjusted EBITDA.



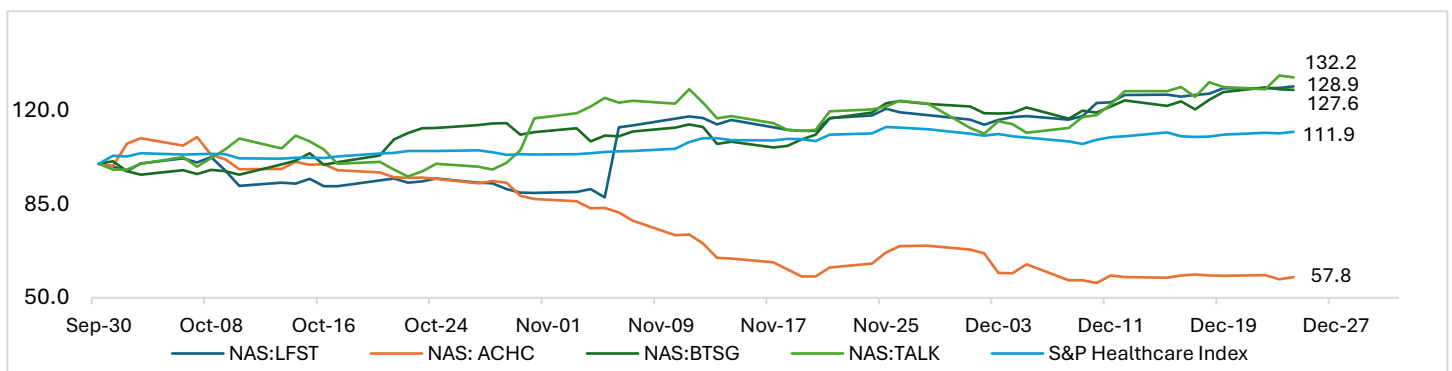
BrightSpring Health Services (NASD: BTSG)

Revenue hit \$3.33B (+28.2% YoY), led by Pharmacy Solutions growth of 31%. Net income rebounded to \$37.5M and adjusted EBITDA surged 37% to \$160M. Full-year guidance raised to \$12.4-12.7B revenue and \$605-615M adjusted EBITDA.



Talkspace (NASD: TALK)

Revenue reached \$59.4M (+25% YoY), driven by payer business growth of 42% YoY to \$45.5M. Payer sessions surged 37% YoY to 432K+ quarterly sessions. Net income reached \$3.25M and adjusted EBITDA more than doubled to \$5.0M. Full-year guidance narrowed to \$226-230M revenue and \$14-16M adjusted EBITDA.



Behavioral Companies Stock Performance

SELECTED PRIVATE EQUITY ADD-ON TRANSACTIONS (PAST 12 MONTHS)

Companies	HQ	Company Website	Private Equity Owner	Summary
Hands of Heartland Add-on: Brighter Day	Bellevue, NE Tulsa, OK	www.handssofheartland.com www.brighterdayinc.com	Evolve Capita	Rehabilitation services for disabled individuals Adult developmental disability care homes
Beacon Specialized Living Services Add-on: Community Concepts Add-on: Total Care Group	Kalamazoo, MI Dumfries, VA Port Washington, WI	www.beaconspecialized.org www.comconinc.net www.tcghomes.net	Vistria Group	Intellectual and developmental disabilities services Residential and day support programs Specialized care center
Fox Rehabilitation Add-on: Ageility	Cherry Hill, NJ Newton, MA	www.foxrehab.org www.ageility.com	Blue Wolf Capital Partners, Constitution Capital Partners, Leavitt Equity Partners	Proactive rehabilitation services Physical, occupational therapy
NeuroFlow Add-on: Owl	Philadelphia, PA Portland, OR	www.neuroflow.com www.owl.health	Concord Health Partners (+ multiple investors)	Mental health programs digital platform Clinical care and efficiency platform
Premier Biotech Add-on: Desert Tox	Minneapolis, MN Scottsdale, AZ	www.premierbiotech.com www.deserttox.com	Align Capital Partners	Drug testing device manufacturer Substance abuse testing lab
Versaterm Add-on: Mindbase (Seattle)	Ottawa, Canada Logan, UT	www.versaterm.com www.getmindbase.com	Banneker Partners	Public safety software developer Mental health and wellness platform
LifePoint Health	Brentwood, TN	www.lifepointhealth.net	Apollo Global Management, ATP Private Equity Partners, Pantheon International	Comprehensive healthcare services expanding in behavioral healthcare with specialized hospitals
Eventus Wholehealth Add-on: Premier Geriatric Solutions	Concord, NC Roanoke, VA	eventuswholehealth.com www.premiergeriatric.com	Balance Point Capital, Enhanced Healthcare Partners, Leavitt Equity Partner	Holistic healthcare services Medical, behavioral health and psychiatric
Pax Health Add-on: Behavioral Medicine Associates Add-on: Reservoir Health	Red Bank, NJ Great Neck, NY Marlton, NJ	www.paxhealth.net www.behavemed.com www.myreservoirhealth.com	Hamilton Lane, HCAP Partners	Independent psychiatric examinations Behavioral health services Independent psychiatric examinations
Hightop Health Add-on: Roots Behavioral Health Add-on: Psych Atlanta	Dallas, TX Austin, TX Marietta, GA	www.hightophealth.com www.rootsbehavioralhealth.com www.psychatlanta.com	JLL Partners, SV Health Investors	Clinician-centric outpatient mental health platform Behavioral healthcare clinic Outpatient psychiatric practice
Beacon Behavioral Hospital Add-on: Tampa Neuropsychiatry Add-on: Arkansas Psychiatric Clinic Add-on: Holiner Psychiatric Group Add-on: Memorial Park Psychiatry Add-on: Precise Clinical Neuroscience Add-on: Right Track Medical Group Add-on: The Grant Group Add-on: Upswing Psychiatry	New Orleans, LA Tampa, FL Little rock, AR Dallas, TX Houston, TX Flowood, MS Oxford, MS Bedford, TX Amarillo, TX	www.beaconbh.com www.tampaneuropsychiatry.com www.apclr.com www.holinergroup.com www.memorialparkpsychiatry.com www.precise-mind.com www.righttrackmedical.com www.grantgroupdfw.com www.upswingpsychiatry.com	Latticework Capital Management, Resolute Capital Partners	Mental health treatment services Neuropsychiatric evaluation and treatment Mental healthcare services Psychiatric services for various age groups Family psychiatry clinic for mental health disorders Psychiatric diagnosis and mental health treatment Outpatient mental healthcare services Mental health clinic offering various services Nasal spray manufacturer for depression and disorder
Pyramid Healthcare (Duncansville) Add-on: Mountaineer Recovery Center	Duncansville, PA Kearneysville, WV	www.pyramid-healthcare.com www.mountaineerrecovery.com	Nautic Partners	Behavioral health and substance abuse treatment Substance use treatment services
Turnwell Mental Health Network Add-on: Better Balance Psychiatry Add-on: MWI Health	Dallas, TX Saint George, UT Sioux Falls, SD	www.turnwellmentalhealth.com www.betterbalancepsychiatry.com www.mwihealth.org	Leon Capital Group, Patriot Capital, Petra Capital Partners	Freestanding outpatient clinics with mental health Psychiatric services Mental health clinic with various services
Your Behavioral Health Add-on: Insight Treatment	Torrance, CA Van Nuys, CA	www.yourbehavioralhealth.com www.insighttreatment.com	Comvest Partners	Behavioral health services Intensive outpatient treatment for mental issues
Abound Health Add-on: Gold Medal Home Health Add-on: Professional Habilitation Services	Charlotte, NC Wayne, NJ Mercer, PA	www.aboundhealth.com www.goldmedalhomehealth.com NA	Aspect Investors, Endurance Search Partners, Housatonic Partners, M2O, Peterson Partners, Relay Investments	Person-centered care services Services for individuals with disabilities Rehabilitative therapy services
ARC Psychiatry Add-on: Mindsoother Add-on: Exult Healthcare Add-on: Advanced Psychiatric Group Add-on: Manhattan Psychology Group Add-on: GROW Counseling Add-on: LynLake Add-on: Dayspring Behavioral Health	Beachwood, OH Livingston, NJ McKinney, TX Orlando, FL New York, NY Atlanta, GA Minneapolis, MN Issaquah, WA	www.arcproviders.com www.mindsoother.com www.exulthealthcare.com www.apghealth.com www.manhattanpsychologygroup.co www.growcounseling.com www.therapy-mn.com www.dayspringbehavioralhealth.com	Five Points Capital, Spark Growth Ventures, Thurston Group (Chicago)	Mental health treatment services Comprehensive behavioral healthcare services Behavioral health and addiction treatment services Mental health services for comprehensive healthcare Psychological, behavioral, and educational services Mental health - individuals, families, & organizations Mental health and wellness services Counseling and assessment services
Jackson House Add-on: Cameron Care	La Mesa, CA Portland, OR	www.jacksonhousecare.com www.cameroncare.com	Zamwell Capital	Centers for mental illness or addictive disorders Residential services for adults with mental illness
Digital Pharmacist Add-on: SafeDose Pharmacy	Austin, TX Indianapolis, IN	www.digitalpharmacist.com www.safedose.com	K1 Investment Management	Digital medication encyclopedia developer Pharmacy services for IDD
Bradford Health Services Add-on: Woodland Recovery Center	Birmingham, AL Southaven, MS	www.bradfordhealth.com www.woodlandrecovery.com	Lee Equity Partners	Alcohol and drug addiction treatment services Addiction treatment and mental health services
New Story Group Add-on: The Learning Spectrum Add-on: Thrive Alliance Group Add-on: Center for Autism & Related Dis.	Baltimore, MD Columbus, OH Parsippany, NJ VA	www.newstory.com www.thelearningspectrum.com www.thrivealliancegroup.com NA	Audax Private Equity	Services for students with behavioral challenges Behavioral and educational services Mental wellness support services Special education schools and ABA centers portfolio
BlueSprig Pediatrics Add-on: Trumpet Behavioral Health	Houston, TX Lakewood, CO	www.bluesprigautism.com www.tbh.com	Kohlberg Kravis Roberts	Applied behavior analysis therapy Behavior health services - autism spectrum disorders
Promises Behavioral Health Add-on: NorthStar Clinical Services	Brentwood, TN Charlotte, NC	www.promises.com www.northstarclinicalservices.com	AHP, Cane Investment Partners	Addiction and mental health treatment centers Treatment center for substance use disorder
FullBloom Add-on: EmpowerU	Philadelphia, PA Excelsior, MN	www.fullbloom.org www.empoweru.education	American Securities	Educational services in academic intervention E-learning platform for mental health
ABA Connect Add-on: Bright Behavior	Austin, TX Colorado Springs, CO	www.abconnect.com www.brightbehaviorinc.com	MBF Healthcare Partners	Applied behavior analysis services Applied behavior analysis services
Transactions by non-providers				
CentralReach Add-on: SILAS	Fort Lauderdale, FL Monmouth Beach, NJ	www.centralreach.com www.silassolutions.com	Arc Capital Development, Insight Partners	Electronic health records and clinical software provide Animation platform for children on autism spectrum
Acentra Health Add-on: Espyr	McLean, VA Marietta, GA	www.acentra.com www.espyr.com	The Carlyle Group	Health information technology enterprise services Counseling and mental health support
Netsmart Technologies Add-on: Netalytics	Overland Park, KS Greer, SC	www.ntst.com www.netalytics.com	Bay Capital Investment Partners, GI Partners, TA Associates Management	Healthcare information technologies Medical records for behavioral healthcare industry

SELECTED TRANSACTIONS

Deal Date	Deal Type	Target	Investor/Acquirer	Target Description	Deal Size MM
Jan 21, 2026	Debtor-In-Possession	Genesis HealthCare	New Generation Health	Post-acute care company delivering skilled nursing, rehabilitation, and long-term care aging patients	\$1,015.00
Jan 17, 2026	Merger/Acquisition	Welwynn Outpatient Center	Xolani	Operator of an outpatient addiction treatment center based in Raleigh, North Carolina	NA
Jan 15, 2026	Buyout/LBO	Ally Pediatric Therapy	ACES ABA and General Atlantic	Provider of applied behaviour analysis and speech-language therapy intended to treat autism spectrum disorder	NA
Jan 01, 2026	PE Growth/Expansion	CureCare	Lunchline Partners	Provider of infusion nursing services intended based in Canton, Connecticut	NA
Jan 01, 2026	Buyout/LBO	Sunbridge Home Health Care	3 Rivers Capital	Provider of home health care and nursing services intended to deliver attentive in home personal care and medical support	NA
Dec 18, 2025	Buyout/LBO	ICANotes	Sheridan Capital Partners	Developer of software intended to create individualized mental health records	NA
Dec 15, 2025	Buyout/LBO	Autism Education & Therapy Center	Behavioral Framework and Renovus Capital Partners	Operator of ABA therapy and autism education and therapy clinics intended for children with Autism	NA
Dec 15, 2025	Merger/Acquisition	Peninsula Health Center	Prosperous Health	Provider of addiction treatment services intended to serve individuals with substance use disorders	NA
Dec 10, 2025	Merger/Acquisition	iFocus Health	HarmonEyes	Developer of a digital health platform designed to measure the effectiveness of ADHD Treatments	NA
Dec 09, 2025	Merger/Acquisition	Joon Care	Handspring	Operator of a teletherapy platform intended to offer medical consultation through phone for teens and young adults	NA
Dec 09, 2025	PE Growth/Expansion	Puzzle Healthcare	HCAP Partners	Provider of post-acute care services intended to reduce hospitalizations, improve readmission rates and minimize cost of care	NA
Dec 08, 2025	PE Growth/Expansion	JoyBridge Kids	Undisclosed Investors	Operator of therapy clinics intended for children with autism	\$2.50
Dec 04, 2025	Buyout/LBO	Dayspring Hospice	North Sky Capital, Revelation Partners, Sweetwater Private Equity, Webster Equity Partners	Provider of hospice services intended for patients and their family care purposes	NA
Dec 04, 2025	Buyout/LBO	Traditions Health (Hospice and Palliative Care Operations)	Revelstoke Capital Partners and The Care Team	Provider of hospice and palliative care operations intended to serve across the United States.	NA
Dec 03, 2025	Buyout/LBO	OptiMantra	Applied Equity Partners, Endurance Search Partners, Red Forest Capital, Search Fund Partners	Developer of a practice management and electronic health records software intended for integrative and wellness practitioners	NA

SELECTED TRANSACTIONS CONT.

Deal Date	Deal Type	Target	Investor/Acquirer	Target Description	Deal Size MM
Dec 02, 2025	Merger/Acquisition	Innerworld	XRHealth	Developer of a virtual reality mental health platform designed for anonymous peer support and skill-building	NA
Dec 02, 2025	Merger/Acquisition	Summit Behavioral Health	BriteLife Recovery	Operator of an outpatient behavioral health center designed to deliver addiction treatment and mental health care	NA
Dec 01, 2025	Merger/Acquisition	David Strobel, M.D. Dermatology	Dermatology Partners (Clinics/Outpatient Services)	Provider of psychiatric and mental health services intended to support individuals and families across Maryland	NA
Dec 01, 2025	Buyout/LBO	Evolution Health (Health Care Services)	Compassus and TowerBrook Capital Partners	Provider of home health care services intended to offer quality and compassionate care	NA
Dec 01, 2025	PE Growth/Expansion	Generations Behavioral Health	Capital Alignment Partners	Provider of mental health and substance abuse treatment services based in Youngstown, Ohio	NA
Dec 01, 2025	Merger/Acquisition	Santa Rosa Care Center	The Ensign Group (NAS: ENSG)	Operator of a skilled nursing and behavioral care center designed to provide long-term care for people with cognitive needs	NA
Nov 19, 2025	Merger/Acquisition	ERC: Counselors & Consultants	AllOne Health Resources	Provider of employee assistance and mental health counseling services intended to support organizations and their workforce	NA
Nov 19, 2025	Merger/Acquisition	Independence Health System	WVU Medicine	Provider of healthcare services and digital health services based in Greensburg, Pennsylvania	NA
Nov 19, 2025	PE Growth/Expansion	Renovo Medical Group	Alaris Equity Partners (TSE: AD.UN)	Provider of healthcare management services based in Brooklyn, New York	\$30.00
Nov 18, 2025	Buyout/LBO	Clarity Counseling Center	Five Points Capital, Spark Growth Ventures, Thurston Group (Chicago)	Provider of mental health counseling and therapy services intended to serve couples, adults, college students and more	NA
Nov 18, 2025	Buyout/LBO	LinkUp Teletherapy	Avesi Partners and Point Quest Group	Provider of teletherapy services intended to support Pre-K to 12+ students across the United States	NA
Nov 14, 2025	Merger/Acquisition	Kismet Health	Kooth (LON: KOO)	Operator of a telehealth platform intended to improve accessibility for mental illness care to working families and their children	NA
Nov 10, 2025	Merger/Acquisition	UCM Digital Health	Fabric (Enterprise Systems)	Developer of healthcare management software designed to provide patients with immediate access to care on their terms	NA
Nov 06, 2025	Buyout/LBO	Infinity Hospice Care	LifeCare Home Health Family and Zenyth Partners	Provider of in-home and inpatient hospice and palliative care services designed for patients facing life-limiting illnesses	NA
Nov 04, 2025	Buyout/LBO	Tuka Pediatrics	M33 Growth and Pediatrca	Operator of pediatric healthcare services designed for comprehensive child and adolescent wellness	NA

SELECTED TRANSACTIONS CONT.

Deal Date	Deal Type	Target	Investor/Acquirer	Target Description	Deal Size MM
Nov 03, 2025	Merger/Acquisition	Centerstone	Brightli	Provider of healthcare services intended to offer a full range of mental health and substance use disorder services	NA
Nov 03, 2025	Merger/Acquisition	Stonehenge Of Orem	The Ensign Group (NAS: ENSG)	Provider of nursing and rehabilitation facilities for post-hospitalization care and recovery needs	NA
Oct 30, 2025	PE Growth/Expansion	The Blanchard Institute	RC Capital	Provider of behavioral health services intended to serve individuals and families affected by substance use	NA
Oct 27, 2025	Merger/Acquisition	BestMind Behavioral Health	Axis Integrated Mental Health	Provider of behavioral and mental health treatment services focused on therapy for depression	NA
Oct 27, 2025	Merger/Acquisition	BRAINS (Clinics/Outpatient Services)	Pine Rest Christian Mental Health Services	Provider of neuropsychology services for children, adolescents, and adults to assess and diagnose mental health	NA
Oct 27, 2025	PE Growth/Expansion	Lightning Step	Bessemer Venture Partners, Blueprint Equity, Gallant Capital and Level Equity	Developer of electronic medical record and practice management software designed for addiction and mental health treatment centers	NA
Oct 27, 2025	Buyout/LBO	Sunwave	Bessemer Venture Partners, Blueprint Equity, Gallant Capital, Level Equity, Lightning Step and Trinity Capital (NAS: TRIN)	Developer of a behavioral health platform designed to serve substance abuse treatment centers	NA
Oct 24, 2025	Merger/Acquisition	Chesapeake Health Partners	Hospice Of The Chesapeake	Provider of community-based health services intended to improve health outcomes for vulnerable populations	NA
Oct 23, 2025	PE Growth/Expansion	Janus Rx	FFL Partners	Operator of a long-term care pharmacy intended to serve mental and behavioral health communities	NA
Oct 21, 2025	Merger/Acquisition	PreferCare	Oasis Health Partners	Operator of a home and virtual care management platform company intended to serve the healthcare industry	NA
Oct 20, 2025	Buyout/LBO	Behavioral Health Group	Vistria Group	Operator of an outpatient opioid addiction treatment services platform intended to serve patients across Dallas	NA
Oct 17, 2025	Merger/Acquisition	BeMe Health	Hazel Health	Developer of a mental health application designed for teens to improve emotional well-being	NA
Oct 17, 2025	Merger/Acquisition	Gilgamesh Pharmaceuticals	AbbVie (NYS: ABBV)	Developer of a mental health science-focused biotechnology platform designed to develop and treat neurological disorders	\$1,201.00
Oct 17, 2025	Merger/Acquisition	HappyPillar	Manatee	Developer of mental healthcare application intended to provide support to families across the United States	NA
Oct 16, 2025	Merger/Acquisition	Inlet Pediatrics	Sweetgrass Pediatrics	Provider of pediatric healthcare services intended to support families in Murrells Inlet, South Carolina	NA

SELECTED TRANSACTIONS CONT.

Deal Date	Deal Type	Target	Investor/Acquirer	Target Description	Deal Size MM
Oct 16, 2025	Merger/Acquisition	Little Otter	Hazel Health	Provider of online counseling and mental therapy services intended to serve families and children	NA
Oct 13, 2025	Buyout/LBO	Triad Behavioral Health	Baum Capital Partners Management, Level Education Group	Provider of behavioral and mental health education and training services intended to serve academic institutions and professionals	NA
Oct 09, 2025	Merger/Acquisition	Modern Recovery Network	BrentCare Behavioral Health	Provider of comprehensive mental health treatment services intended for both adults and adolescents	NA
Oct 08, 2025	Buyout/LBO	Eagles Wing	AB Private Credit Investors and Webster Equity Partners	Provider of residential and support services serving adults and children with intellectual disabilities	NA
Oct 06, 2025	Merger/Acquisition	Atrio Home Health Care	CustomCARE	Provider of home health care services intended to serve individuals with disabilities, chronic conditions and aging related needs	NA
Oct 06, 2025	Buyout/LBO	IMA Medical Group	Clayton, Dubilier & Rice, Millennium Physician Group, Tennenbaum Capital Partners	Provider of primary care physician services to adults throughout Central and West Florida	NA
Oct 06, 2025	Merger/Acquisition	Wisdo Health	Talkspace (NAS: TALK)	Developer of a social health and clinical referral platform designed to address the negative impact of social isolation	NA
Oct 03, 2025	Merger/Acquisition	Grace Hospice & Palliative Care	Uplift Hospice	Provider of hospice services intended to optimize the quality of life	NA
Oct 02, 2025	Merger/Acquisition	Pro-Mapp Health	NEC Software Solutions	Developer of an outcome management software designed to manage orthopedic care pathways	NA
Oct 01, 2025	Merger/Acquisition	Autumn Grace	Jaybird Senior Living	Provider of assisted living and memory care services intended to serve older adults in Minnesota	NA
Oct 01, 2025	Merger/Acquisition	Jennie Stuart Health	Deaconess Health System	Provider of outpatient services intended for Christian, Trigg and Todd counties	\$95.00
Oct 01, 2025	PE Growth/Expansion	Rosebud	Avenir Growth Capital	Developer of an AI-powered journaling platform designed for holistic personal growth	NA
Oct 01, 2025	PE Growth/Expansion	Sensible Care	Montage Capital	Provider of end-to-end online behavioral health services based in Santa Ana, California	NA
Oct 01, 2025	PE Growth/Expansion	St. Joseph Recovery Center	Event Capital Strategies	Provider of addiction recovery and mental health treatment services intended for individuals to take charge of their recovery	NA

VENTURE AND OTHER INVESTMENTS

Deal Date	Deal Type	Target	Investor/Acquirer	Target Description	Deal Size MM
Jan 21, 2026	Later Stage VC	AnswersNow	HealthQuest Capital and Left Lane Capital	Telehealth platform designed to make applied behavior analysis therapy for autism accessible to families	\$40.00
Jan 20, 2026	Angel (individual)	Plurawl	Undisclosed investors	Operator of a mental health and self-discovery application intended to analyze their thoughts and track personal growth	NA
Jan 16, 2026	Later Stage VC	Integrative Life Center	BIP Ventures	Provider of treatment programs intended to heal patients from their past traumas or behavior	\$2.05
Jan 07, 2026	Seed Round	Oasys (Outcome Management (Healthcare))	Pathlight Ventures, Twine Ventures and Better Ventures	Developer of an AI-native operating system for modern mental health, designed to help clinicians deliver more efficient care	\$4.00
Jan 01, 2026	Seed Round	InHealth Medical Services	Undisclosed investors	Operator of a health coaching and behavior change platform intended for employers and healthcare organizations	\$4.00
Jan 01, 2026	Later Stage VC	NESTRE Health & Performance	Pier 70 Ventures	Operator of a mental and cognitive strength training platform intended to provide cognitive assessments to patients	NA
Dec 29, 2025	Early Stage VC	Vanna Health	Undisclosed investors	Provider of online healthcare services intended to improve overall health for people with serious mental illness	\$6.00
Dec 18, 2025	Later Stage VC	Cosán	GI Alliance, Ziegler and Equitage Ventures	Developer of a preventative care management platform to enhance health for patients with chronic conditions	\$15.00
Dec 17, 2025	Seed Round	Rallee	Undisclosed investors	Developer of a youth fitness platform intended to gamify movement and mental health	\$12.22
Dec 16, 2025	Seed Round	HereNOW Help	Undisclosed investors	Developer of a comprehensive mental health platform designed to facilitate personalized treatment and support	\$2.35
Dec 15, 2025	Later Stage VC	NeuroSigma	Checkmate Capital	Developer of a non-invasive neurostimulation medical device designed for the treatment of pediatric ADHD	NA
Dec 11, 2025	Later Stage VC	Ritten	Five Elms Capital Management and Bienville Capital	Developer of an electronic medical records platform designed to help addiction treatment providers improve care quality	\$35.00
Dec 10, 2025	Later Stage VC	Therify	Undisclosed investors	Developer of mental healthcare software designed for the well-being of the workforce	NA
Dec 09, 2025	Later Stage VC	Lin Health	Proofpoint, Viola Ventures	Developer of a digital, integrated behavioral health therapy platform designed to offer diagnosis and treatment	\$11.00
Dec 09, 2025	Early Stage VC	Nudj Health	Undisclosed investors	Operator of a healthcare platform intended to strengthen care and improve patient outcomes	NA

VENTURE AND OTHER INVESTMENTS – CONT.

Deal Date	Deal Type	Target	Investor/Acquirer	Target Description	Deal Size MM
Dec 09, 2025	Early Stage VC	Radial Health (Clinics/Outpatient Services)	General Catalyst and JSL Health Capital	Operator of a mental healthcare center intended to be oriented around delivering psychedelic treatments	\$50.00
Dec 09, 2025	Seed Round	Serenity For Life	Undisclosed investors	Operator of a women's rehabilitation and recovery center intended to provide holistic, personalized addiction treatment	\$1.25
Dec 03, 2025	Accelerator/Incubator	PsyFlo	Undisclosed Investors	Developer of a mental-health workflow platform designed to help identify needs earlier and coordinate support effectively	NA
Dec 02, 2025	Early Stage VC	Mental (Educational and Training Services)	Undisclosed investors	Developer of a mobile application designed to improve men's mental health	\$10.13
Dec 02, 2025	Later Stage VC	Reema Health	Optum Ventures and LRVHealth,	Healthcare platform designed to connect members to care and resources through tech-enabled community guides	\$18.89
Dec 01, 2025	Early Stage VC	Circular Genomics	Mountain Group Partners and Tramway Ventures	Developer of RNA-based diagnostic assay designed for the treatment of depressive disorders	\$15.00
Dec 01, 2025	Later Stage VC	Soar Autism Center	Undisclosed investors	Operator of a chain of autism care clinics intended to provide integrated therapy plus diagnostic services for young kids	\$17.03
Dec 01, 2025	Seed Round	WithYou Therapeutics	Boomerang Ventures	Digital mental health platform intended to support emotional recovery and resilience for cancer survivors	NA
Nov 28, 2025	Early Stage VC	Sunflower (Application Software)	Flybridge, Lobster Capital	Developer of an addiction recovery platform designed to help people rewire their brains for sobriety	\$6.00
Nov 26, 2025	Later Stage VC	Holmusk (He serves)	Undisclosed Investors	Developer of an evidence platform designed to advance behavioral health analytics and improve clinical understanding	NA
Nov 25, 2025	Early Stage VC	Legion Health	Next Coast Ventures and ZD Ventures	Operator of an AI-driven psychiatric care platform designed to transform patient care through technology	NA
Nov 19, 2025	Later Stage VC	Parallel	Valspring Capital	Developer of digital mental health assessment platform designed for educational and therapeutic purposes	\$20.00
Nov 14, 2025	Later Stage VC	MIYO Health	Undisclosed investors	Operator of an online educational platform intended to solve challenges in mental health and special education delivery	\$3.24
Nov 13, 2025	Later Stage VC	LOOSID	Undisclosed investors	Developer of a social networking platform designed to celebrate the sober lifestyle while at the same time providing.	\$1.35
Nov 12, 2025	Angel (individual)	Engelwood Cliffs Surgery Center	Undisclosed investors	Operator of an ambulatory care facility intended to provide interventional pain management services	NA

VENTURE AND OTHER INVESTMENTS – CONT.

Deal Date	Deal Type	Target	Investor/Acquirer	Target Description	Deal Size MM
Nov 06, 2025	Early Stage VC	Amae Health	Altos Ventures and Cedars Sinai Health Ventures	Developer of a specialized integrated care platform designed for people with serious mental illness	\$25.00
Nov 06, 2025	Later Stage VC	MyLaurel	SteelSky Ventures and Pinta Capital Partners	Provider of on-demand medical care services intended to cater to the needs of frail and complex patients	\$12.00
Nov 05, 2025	Later Stage VC	Tempero Bio	Khosla Ventures	Developer of transformative therapies designed for treating and preventing substance use disorders	\$76.96
Nov 04, 2025	Seed Round	HoloMD	Undisclosed investors	Developer of a remote therapeutic-monitoring and clinical-decision-support system designed to assist psychiatric care	\$1.60
Nov 04, 2025	Early Stage VC	Nest Health	Blue Venture Fund,8VC and Socium Ventures	Operator of a family healthcare platform intended to bring healthcare services to the home by offering convenient and.	\$22.50
Nov 03, 2025	Accelerator/Incubator	Mind Numbers	Undisclosed Investors	Developer of an application designed to provide automated digital monitoring for individuals living with bipolar disorder	NA
Nov 01, 2025	Early Stage VC	VR Eval	Undisclosed investors	Developer of a digital care management and wellness support platform for mental health and trauma recovery purposes	NA
Oct 31, 2025	Early Stage VC	FamilyWell	New Markets Venture Partners and GreyMatter Capital	Digital health company intended to solve the perinatal mental health crisis and close the health equity gap	\$8.00
Oct 29, 2025	Seed Round	Allswell	Amboy Street Ventures and Seae Ventures	Provider of virtual mental health therapy services intended for the queer community	\$1.30
Oct 29, 2025	Grant	Neurano Bioscience	Undisclosed investors	Provider of nanotherapeutic treatment intended to treat neurological disorders	NA
Oct 29, 2025	Equity Crowdfunding	OCDfeat	Undisclosed investors	Developer of a digital tracking system designed for managing and monitoring obsessive compulsive disorder	NA
Oct 29, 2025	Accelerator/Incubator	Sentari AI	Undisclosed investors	Operator of an AI-powered mental wellness companion intended to understand and manage emotions	NA
Oct 27, 2025	Later Stage VC	Heading	Gron Ventures and JAM Fund	Developer of a mental health platform intended to improve access to convenient and accessible mental health care	\$4.50
Oct 22, 2025	Early Stage VC	Ampa Health	Nexus NeuroTech Ventures and Satori Capital	Operator of a neurotechnology firm intended for mental and neurological health treatments	\$8.50
Oct 16, 2025	Seed Round	TripleMoon	Activate Venture Partners and LiveOak Ventures	Developer of a personalized postpartum support platform intended to empower parents through various programs	\$3.50

VENTURE AND OTHER INVESTMENTS – CONT.

Deal Date	Deal Type	Target	Investor/Acquirer	Target Description	Deal Size MM
Oct 15, 2025	Seed Round	Everbright Health	W Health Ventures and Sanos Capital	Operator of a mental health treatment company intended to help individuals revive their mental conditions	\$7.00
Oct 14, 2025	Angel (individual)	Lumora	Undisclosed investors	Provider of medical consultancy services designed to treat complex mental health conditions	NA
Oct 14, 2025	Early Stage VC	Marble Health	Costanoa Ventures, Town Hall Ventures and Khosla Ventures	Operator of virtual mental health platform intended for youth therapy and school-based counseling	\$15.50
Oct 09, 2025	Later Stage VC	Duos	FTV Capital and Forerunner Ventures	Developer of a personal assistance platform designed to help older adults age independently	\$130.00
Oct 09, 2025	Accelerator/Incubator	Total Life	Undisclosed Investors	Developer of a digital health platform designed to offer senior mental health services to older adults to live.	NA
Oct 08, 2025	Accelerator/Incubator	Innsightful	Undisclosed Investors	Developer of an AI-powered mental healthcare platform designed to prevent employee burnout	NA
Oct 06, 2025	Early Stage VC	Arcadia Medicine	SALT Venture Group and Hydrazine Capital	Developer of psychoactive compound-based therapeutics designed for mental health treatment	\$9.25
Oct 01, 2025	Early Stage VC	Aluna Homes	Interplay Ventures	Operator of boutique senior living homes intended to provide cost-efficient residential care for older adults	NA
Oct 01, 2025	Seed Round	Colla Health	Twine Ventures	Developer of an integrated behavioral health platform designed to support cancer patients' mental health	\$6.00
Oct 01, 2025	Early Stage VC	MedLink Global	Undisclosed investors	Operator of a psychiatric clinical intelligence system intended for supporting mental health care purposes	NA
Oct 01, 2025	Accelerator/Incubator	My Atlas	Roy Liu	AI-powered behavioral health intelligence platform designed to transform how clinics and patients prevent mental health crises	\$10.00
Oct 01, 2025	Angel (individual)	Rebrand Health	Undisclosed investors	Operator of a healthcare consultancy firm intended to provide systems-focused care delivery strategies	NA

LAWRENCE, EVANS & CO., LLC

Investment Banking | Healthcare Finance | Consulting

Lawrence, Evans & Co. LLC 'LECO' is a national boutique advisory firm. LECO provides a full range of capital raising (debt & equity), M&A including buy-side/sell-side, as well as financial and operational restructuring services. Since 2003, we have offered advice and support for every process and structure, from short-term solutions to long-term goals. The firm caters to the **Healthcare Providers and Service Companies** (senior housing, hospital, physician services, home health, hospice, behavioral health, RCM, HCIT, CCM, RPM, SDOH, etc.), **Transportation and Logistics** (trucking, warehouse, supply-chain), **Business Services** (managed IT and cyber), and **Real Estate**. Typical clients are under \$250M or \$15M EBITDA, no minimum.

M&A Advisory: Buy-Side/Sell-Side	<ul style="list-style-type: none"> • Private Company Sales • Division/Subsidiary Divestitures • Buy-side search for proprietary 	<ul style="list-style-type: none"> • Acquisition Advisory Services • Private Market Financings • LBO's and Recapitalizations
Capital Raising: Debt/Equity	<ul style="list-style-type: none"> • Strategic Capital Options • Valuations & Financial Assessments • Bridge Financing, Real Estate, Bonds 	<ul style="list-style-type: none"> • Private Equity, Family Office • Lines of Credit, Senior Debt • Debt Mezzanine, Unitranche
Turnaround & Restructuring	<ul style="list-style-type: none"> • Turnaround Management • Debt Restructuring/Refinancing • Orderly Liquidations 	<ul style="list-style-type: none"> • Chief Restructuring Officer (CRO) • Bankruptcy Planning/ 363 Sales • Receivership / Trustee

Represented Transactions

 Moving Behavioral Health Forward ACQUIRED BY   ACTED AS ADVISOR	BEHAVIORAL HEALTH ADDICTION PROVIDER \$14,500,000 REFINANCE, CASHOUT, AND GROWTH ACQUISITION LINE JULY 2025  ACTED AS ADVISOR	YOUTH DISORDER TRANSITIONAL FACILITY SOLD TO STRATEGIC BUYER  ACTED AS ADVISOR	BEHAVIORAL HEALTH SERVICES STRATEGIC OPTION ANALYSIS  ACTED AS ADVISOR
BEHAVIORAL HEALTH AND ADDICTION OUTPATIENT CLINIC SERVICES EXCLUSIVE SELL-SIDE  ACTED AS ADVISOR	IDD OPERATOR SECURED A BRIDGE LOAN  ACTED AS ADVISOR	BEHAVIORAL HEALTH PROVIDER SALE LEASEBACK OF PORTFOLIO OF REAL ESTATE  ACTED AS ADVISOR	6 BEHAVIORAL HEALTH FACILITIES SALE - LEASEBACK  ACTED AS ADVISOR

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